Commit your works to the Lord and your plans will be established.

— Proverbs 16:3
I write this much as one would a thank-you note. Reflecting on the past year, and anticipating the new one, I’m genuinely moved with gratitude – to God and to you.

We have continued facility renovations, which seem to be unending, reminding us of the counsel of Ralph Waldo Emerson, “The only thing constant is change.” We think the changes have been positive: the Loft is a wonderful multi-purpose area with the benefit of fronting Fifth Avenue (and thus attracting passersby); staff members have better offices and work spaces; the 1 West 29th Street building renovations have enhanced things functionally and cosmetically; the 29th Street entrance will soon be completed. Throughout it all you have been patient and gracious. Thank you!

In Communications, the new website is up and running. Hopefully, people are finding it easy to navigate, enabling us to put historic, current, and upcoming information about Marble at everyone’s fingertips. Thank you to all who are making that happen.

In Worship, Sunday morning continues to be a priority. So do services like WeWo and Prayer Circle. Also, we have added the new Friday night service Jazz Revelation. Dr. King is the primary preacher, and the service is steadily growing and meeting the needs of an additional population in our city. Thank you to the leadership and to those who come out in support.

The Easter Offering was an exciting success. We set an ambitious goal of $185,000 and you responded magnificently by contributing $203,609 to feed the hungry, house the homeless, love the lonely, and offer new life and hope to the suffering and marginalized. Oh my goodness! Truly, thank you!

That is just the tip of the iceberg. I could go on about what has happened with Children, Youth, and Young Adult Ministries… Missions and Outreach… Church Growth… our ever-expanding virtual ministries… Small Groups, education, and special services, etc. You have contributed in numerous ways to make these past twelve months a banner year. From the bottom of my heart, thank you God and thank you Marble!

Now we turn our eyes and spirits toward a new church year. What lies ahead for us? The rolling out of a Signature Mission…the finalizing of Missions, Vision, and Values documents (see page 5 to read in full)…partnering ministries with other congregations…new communications initiatives…perhaps new wrinkles in worship opportunities online and on campus…and the long-expected installation of the restored and enhanced pipe organ in place for Easter Sunday. As I write, I think of the biblical words: “Now, being surrounded by so great a cloud of witnesses, we run with perseverance the race that is set before us, looking to Jesus…”

Looking back over the past year, we are inspired to look forward to the one just beginning. All of that makes me indescribably thankful.
Greetings Sisters and Brothers,

I am delighted to have this opportunity on behalf of the Board of Elders and Deacons to share with you some of our accomplishments and aspirations.

We are thrilled at improvements to our properties. The Marble Loft, with its upbeat presence on Fifth Avenue, is one of my favorites. I often meditate in the Prayer Room and I am proud that we have a sacred space especially for our children with their own chapel. Even our virtual space – our website – has been renovated.

I am grateful to our staff that has responsibly managed our pledges and gifts by delivering excellent worship experiences and superb programs within a balanced budget. Our gifts exceeded expectations for the Easter Offering, which is 100% dedicated to outreach. This clear demonstration of generosity underscores the recommendations of the Outreach Task Force: to increase commitment of our resources to help alleviate human suffering, encourage human empowerment, achieve social justice, and protect and restore the environment. Our congregation desires to be a ministry of mission and outreach with impactful projects and initiatives. These aspirations are within our reach with each of us growing our gifts of tithes, time, and talent in response to Christ’s call to discipleship.

Speaking of talent, I cannot help but praise the volunteers that make miracles happen at Marble. The ushers and greeters, choir members, teachers, Stephen Ministers, program leaders… and many more… touch dozens of lives every week. And I cannot thank my fellow Elders and Deacons enough for volunteering to perform in the capacity of a board for both Marble and the Collegiate Church as a whole. We welcomed four new Deacons this year who answered the call and have infused new energy in our leadership.

I am looking forward to another year of spiritual growth for our congregation and increasing outreach to our neighborhood and the world.
We are so pleased to share our new Vision, Mission, and Values statements. Our Board of Elders and Deacons, the Ministries Council and our staff have all been intricately involved in the prayerful composition. It is our hope and prayer that these guide us as we continue to discern the future God envisions for us, and enable Marble Collegiate to be the best church we can be for New York City and the world.

Vision
We envision a world where we all become the individuals God created us to be.

Mission
Marble Collegiate Church is a diverse, inclusive community of God’s people led by the life and teachings of Jesus Christ. We inspire everyone to become positive thinkers who make a difference in the world.

Values
Our core values describe what makes Marble an uplifting and inclusive community of God’s people. We are guided and motivated by the following values:

  Grace We believe that God’s love, Christ’s example, and the Spirit’s presence can help us be more than we could be on our own: more authentic, more empowered, more caring, more purposeful, more joyous, and more at peace with others and ourselves.

  Growth To become the best that we can be, each of us embarks on a lifelong spiritual journey. Engaging God through prayer and the Bible, we embrace and welcome change within ourselves and in our relationships with God and loved ones.

  Individuality Everyone’s path of life and faith is unique and sacred. Just as God accepts us where and as we are, so as the people of God we offer that same acceptance to others. Likewise, we find inspiration and meaning in our differences.

  Belonging Our journeys are deepened through the loving and supportive relationships we form with one another. Knowing that we belong, questions about faith can be lived into safely, passionately, and in the trusted company of fellow travelers who are on their own spiritual journeys.

  Giving Back God is deeply committed to us, and we commit to God by reaching out and helping one another, offering care and compassion to those around us, and contributing our time and our financial support to make a true difference in our neighborhood, city, and world. By doing so, we also transform ourselves.
Though technology opens doors to the world from the solitary comfort of our living room, we are people who long for caring human relationships that give us hope — the warm embrace, the sincere smile, the honest word of encouragement. A comment heard over and over is, “I feel welcomed and wanted at Marble,” and that is just the way we like it. We are a community shepherded by God’s Spirit, and we pray for the quiet hand of Christ on our shoulders leading us to trust more, believe more, and love more.

- **40,000** worshippers participated in Sunday, Wednesday and Friday services. **13,852** internet connections were recorded for live-streaming broadcasts of Sunday and Wednesday Worship — a 25% increase over 2013 — indicating the importance of serving a growing virtual community. (Actual viewership is higher as each connection may represent more than one person participating virtually.) **38,407** average monthly website visits – a 6% increase over 2013. **Marble’s new website** debuted in March with a contemporary look and improved navigation and search functions for a more user-friendly experience. **Two new CDs** were released by The Marble Choir, under the direction of Kenneth Dake: “it’s about love”, featuring soloists drawn from the professional ensemble, and “Sweet Hour”, honoring the life and ministry of Dr. Arthur Caliandro.

“This church has been a part of my life for 30 years. My husband Brian and I began attending Marble in 1984 and it became the center of our spiritual lives; we were married at Marble, our daughter Ashley was baptized here, and we volunteered for many events throughout the years. In 2010, Brian was diagnosed with MDS, or myelodysplasia, a disease of the blood/bone marrow. Over the next two years, through chemotherapy, a bone marrow transplant, repeated hospital stays, and his eventual passing, the church stood with us. Sometimes it was a card, other times a hospital visit, a phone call, or simply a hug. When you’re experiencing ‘the valley of darkness’ people often say, ‘tell me what you need.’ The truth is you don’t know what you need. Rather than asking, my friends here just ‘did’: they let me talk, invited me to brunch, cooked dinner, and in so many ways showed up. Attending worship and being with my Marble family has calmed my anxiety, nourished my soul, and given me hope for all of life’s trials.”

Leslie Payntr’s friends at Marble gave her hope when she needed it most.
“Whether you turn to the right or to the left, your ears will hear a voice behind you, saying, ‘This is the way; walk in it.’”

— Isaiah 30:21
The movement of God’s Spirit is the driving force of this faith community. It was so in 1854 when the bell in Marble’s tower first rang to welcome citizens of New York City to worship, and is alive today as our ministry flourishes at the corner of Fifth Avenue and 29th Street and extends into the world through advanced communications with a Christian message of hope, faith, and love.

- **6,600** was the annual attendance in our CYF Ministry (Children, Youth, Families) and Fellowship Groups for Men and Women of all ages, including the LGBTQ community, artists, entrepreneurs, and Small Groups exploring such topics as the Holy Spirit, Being Gay and Christian, The Lord’s Prayer, and more. • Attendance numbered over **4,600** in Bible study led by Sister Carol Perry and Sunday afternoon Spiritual Growth classes. • **Jazz Revelation**, a bi-monthly Jazz-inspired service, was launched Friday evenings in the Marble Loft offering an opportunity to worship God in a whole new way. • **The Puzzle**, Marble’s Theatre Festival, entered its fourth production year and received 358 play submissions from 35 states, the UK, New Zealand, Uruguay, Canada, and Australia. Performances of the twelve scripts selected were applauded by a live audience of over 400. • **6,300** internet connections were recorded for live-streaming broadcasts of Sister Carol Perry’s popular Sunday morning Bible study, a 78% increase in our virtual community from last year. • **Sister Carol Perry’s** eagerly awaited book *Waiting for Our Souls to Catch Up* was published in e-book and print versions.

“I clearly remember an incident when God’s spirit was very real for me. It was shortly after I started coming to Marble. While I enjoyed Dr. Brown’s messages and people seemed genuinely glad to see me, committing to a church was not in the plan. I had a loft in Bushwick where I did some artsy stuff and partied a lot. During an especially lively night, I passed out on the floor and awoke the next day painfully hung over but thinking, ‘This is not going to happen again.’ Something deep inside was giving me a shove and I decided to make a fresh start and join Marble. The Church encourages an unconditional love for others that is new to me and it’s beginning to seep into my core. Putting my faith into action by leading Small Groups, teaching in the Church School, and serving as a Stephen Minister has inspired an inner compassion that I have not known before. If someone wants to experience Christian love, I recommend Marble. People here practice what they preach.”

His participation in church community is causing Charles Mathison’s faith to expand in ways he has never known before.
“My dwelling place will be with them; I will be their God, and they will be my people.”

— Ezekiel 37:27
What moves a person to express love is manifold, but our congregation’s collective history of compassionate service began in the mid-1800s and continues today. A strategic plan was developed this year for our Missions and Outreach Ministry that will bring focus to Signature Mission projects impacting the lives of various populations in need, with a multi-year pledge of funds and congregational engagement. Our long-established volunteer program now provides almost 100 different opportunities to serve, ranging from a one-time event like working in a soup kitchen to mentoring and tutoring students requiring a commitment of six months to a year.

- Annual participation in volunteering numbered over 2,300. 46 laypeople served as Stephen Ministers (a 48% increase from last year) having received fifty hours of training in one-on-one listening, offering confidential, Christ-centered care to people who are struggling with difficult life events. Contributions to our Easter Offering increased 19% from 2013. The total $203,609 is given as grants to help not-for-profit organizations serving locally and internationally. 2,389 back-to-school items were received to equip more than 600 homeless and at-risk children with necessary supplies. 1,100 bag lunches were prepared for Ecclesia Ministry’s outreach to homeless individuals who worship in open-air services held Sundays in Madison Square Park. 1,845 new undergarments were collected for Drive for Dignity and given to homeless men and women of our city.

― Being led to be the hands and feet of Christ is an extraordinary experience. As a member of Marble’s Benevolence Committee, I see it happening in ministries and service organizations that receive grants from the Easter Offering. And I’ve felt that inspiration firsthand. A few years ago, a friend and I volunteered as mentors at a leadership school for teenage girls from low-income families. This was around prom time and we discovered that many students could not afford the demands of one of high school’s signature events. We wanted to help and brought our families and friends on board. The girls were asked to write essays describing ways in which they could give back to their community by serving others. Two winners were chosen and awarded with complete makeovers at Saks Fifth Avenue, including limousine transportation, lunch and gift bags. They were ecstatic and went to their prom looking like princesses, and I thanked God for using us to make it happen. To express love by giving back is helping me mature in the world of the spirit.”

Sabrina Piazza is finding opportunities at Marble to reflect Christ’s love by serving others.
“Having gifts that differ according to the grace given to us, let us use them…”

— Romans 12:6
Marble by the Numbers

| **$203,609** | Easter Offering  
Helping 48 local & international service organizations. |
|-------------|---------------------------------------------------------------|
| **269**     | Average Live-streaming visits  
Weekly live-streaming visits for Sunday & Wednesday Worship adding 35% to our gathered community. |
| **1,845**   | Drive for Dignity  
Providing new undergarments to homeless men & women. |
| **45**      | Countries with Facebook Fans  
Building community worldwide through social media. |
| **1,100**   | Ecclesia Ministry Lunches  
Preparing food for homeless adults worshipping in Madison Square Park. |
| **40,000**  | Annual Worship attendance (does not include live-streaming)  
Growing our faith community Sunday, Wednesday & Fridays. |
| **2,389**   | Back-to-School items  
Equipping 600 homeless & at-risk children with school supplies. |
| **2,334**   | Attendance in Volunteer Opportunities  
Reaching out to serve our community and our world. |
| **15,000**  | Cups of water  
Serving marchers in NYC's Heritage of Pride March. |

Spaces and Places

From the contemporary to the traditional, four newly designed rooms were added to our public spaces.

<table>
<thead>
<tr>
<th><strong>Marble Loft</strong></th>
<th>With large picture windows facing Fifth Avenue, this multi-functional addition is used for worship, social activities, performances, and more. The most versatile of our new spaces.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Children’s Chapel</strong></td>
<td>An enchanting retreat with colorful murals and design elements reflecting the church’s Sanctuary is a gift from Valerie and Dick Doll to the children of Marble.</td>
</tr>
<tr>
<td><strong>Prayer Room</strong></td>
<td>Just outside the 29th Street entrance to the Sanctuary is a serene room for individuals and small groups to experience quiet reflection in prayer and meditation.</td>
</tr>
<tr>
<td><strong>Peale Parlor</strong></td>
<td>Named after Dr. and Mrs. Norman Vincent Peale, this redesigned and refurbished room is an elegant setting for receptions, bridal parties, and life celebrations.</td>
</tr>
</tbody>
</table>
Week after week, year after year, lives are changed at Marble Collegiate Church. When someone walks through our door for the first time, whether at Fifth Avenue or through a click of a button on our newly renovated website, they discover hope for life and inspiration to become the person God created them to be.

Each of us is called to be part of that.

As we experience a God who deeply loves and is committed to us, we in turn commit to God. Whether by reaching out and helping one another, offering care and compassion to those around us, or contributing our time and financial support, together, we are making a positive difference in our neighborhood, city, and world.

As you will see on the next page, the people of Marble have given back generously through their financial assistance. Thank you!

This past year we grew in both our offerings for Marble’s ministry, reaching nearly $1.5 million, and in our gifts to the Easter Offering, increasing the grants by 19% that we could make to non-profit organizations on the frontlines of service to those in need.

This coming year, with your support, we will cross the $1.5 million threshold. We invite you to be an active part of this uplifting and inclusive ministry of **Changing Lives through Hope, Faith and Love**.

“We have the best volunteer job in the world: welcoming worshippers Sunday mornings at Marble’s Fifth Avenue door. Years ago, we met the husband-and-wife team Henry and Dorothy Marsh who greeted people entering the Sanctuary. As both our families live far away, they were like ‘mom and dad’ figures to us; what a blessing to embrace them every Sunday and watch them welcoming wholeheartedly members and visitors alike.

We thought it would be a joy to become the next generation of ‘Henry and Dorothy’ and gladly accepted the invitation to serve as greeters on the Hospitality Team.

We welcome people into a sacred environment, and whatever range of emotions they carry into worship, they leave transformed in some gentle way by God’s Spirit. How could we not want to keep that going? We happily pledge part of our income to support a vibrant ministry to those at Marble and to countless others in need beyond the church walls. Giving is such a freeing experience and it is our way of thanking God for our lives and our Marble home.”

**Urs and Lori Weber** are discovering that the more they give of themselves, the more they receive.
Operating Results

Revenue

Revenue from Marble Sources

<table>
<thead>
<tr>
<th></th>
<th>FY 2014 Actuals</th>
<th>FY 2015 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gifts from the People of Marble (Note 1)</td>
<td>1,449,135</td>
<td>1,532,074</td>
</tr>
<tr>
<td>Easter Offering (Note 2)</td>
<td>203,609</td>
<td>200,000</td>
</tr>
<tr>
<td>Program Revenue</td>
<td>148,525</td>
<td>200,250</td>
</tr>
<tr>
<td>Income from the Marble Endowment</td>
<td>800,000</td>
<td>810,000</td>
</tr>
<tr>
<td>Rental and Miscellaneous Income</td>
<td>6,577</td>
<td>4,900</td>
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</tbody>
</table>

Subtotal 2,608,246 2,747,224

Collegiate Church Appropriation 2,812,066 2,804,617

Total Revenue 5,420,312 5,551,841

Expenses

Awakening Hope

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>Budget 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Worship and Music</td>
<td>856,585</td>
<td>920,226</td>
</tr>
<tr>
<td>Church Growth and New Members</td>
<td>188,108</td>
<td>173,865</td>
</tr>
<tr>
<td>Fellowship over Meals</td>
<td>23,375</td>
<td>17,300</td>
</tr>
<tr>
<td>Marble/Vision, incl. Live streaming of Worship</td>
<td>305,059</td>
<td>272,552</td>
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</table>

Subtotal 1,373,127 1,383,943

Expanding Faith

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>Budget 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Congregational Care</td>
<td>371,612</td>
<td>366,725</td>
</tr>
<tr>
<td>Fellowship Groups</td>
<td>428,737</td>
<td>399,065</td>
</tr>
<tr>
<td>Adult Education/Spiritual Growth</td>
<td>144,654</td>
<td>171,872</td>
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<tr>
<td>Children's Ministry</td>
<td>229,788</td>
<td>231,084</td>
</tr>
<tr>
<td>New and Developing Programs</td>
<td>110,222</td>
<td>109,756</td>
</tr>
<tr>
<td>Live streaming of Educational Programs</td>
<td>101,686</td>
<td>90,851</td>
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Subtotal 1,386,699 1,369,353

Expressing Love

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>Budget 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Missions and Outreach</td>
<td>153,496</td>
<td>186,460</td>
</tr>
<tr>
<td>Easter Offering Grants (Note 2)</td>
<td>203,609</td>
<td>200,000</td>
</tr>
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</table>

Subtotal 357,105 386,460

Caring for Our Physical Spaces 1,145,269 1,169,559

Marketing and Communication 410,766 504,278

Stewardship and Development 277,586 287,205

General Administrative 437,439 450,940

Total Expenses 5,387,991 5,551,738

Operating Surplus/Deficit 32,321 103

Note 1: This year’s budget incorporated a 5.7% increase in gifts from members & friends.

Note 2: 100% of Contributions to Marble’s Easter Offering is given to top-rated non-profits.
Marble Staff and Board

Ministers & Program Directors

Dr. Michael B. Brown, Senior Minister
Dr. R. Mark King, Executive Minister
Rev. Shari K. Brink, Minister for Strategic Advancement
Rev. Kirsty DePree, Minister of Discipleship
Rev. Travis B. Winckler, Minister, Blawenburg Reformed Partnership
Sister Carol Perry, S.U., Bible Scholar
Kenneth V. Dale, Director of Music
Bob Marty, Director of MarbleVision
Catherine Ortiz, Director of Marketing and Communications
Gayle F. Robinson, Chief Operating Officer
Kim Sebastian-Ryan, Director of Church Growth and Connecting Ministries
Susanah Wade, Director of Missions and Outreach

Staff

John Angello, Controller
Virgilio Belen, Maintenance
Anthony Benjamin, Maintenance
Karie Brown, Cherub Choir
Stuart Cole, Facilities & Events Manager
Colleen Cosgrove, Director of Welcoming Ministries & Hospitality; 60+ Fellowship; Adult Ministry
Michael Finke, Children’s Choir
Karla Fritsch, Publications Manager
Luis Fumiel, Maintenance
Nick Giardina, MarbleVision/Audio
Brian Hampton, Director of CYF Ministry; Connection (20s & 30s)
T. J. Houlihan, Development Manager
Ashley Johnson, Marketing and Communications Manager
Rev. Gregory Johnson, Prayer Circle
Daphne Kim, Human Resources Manager
Beatriz Llorens, Finance Manager
Greg Lum, Art Director
Beatriz Marin, Accounts Payable
John McHugh, Properties Manager
James Mojica, Receptionist
Djoré Nance, Gospel Choir Director
Anna Nugent, Program Manager
Lauren Perez, Part-time Receptionist
Yvon Plaisimond, Maintenance
Andres Ramirez, Maintenance
Desmond Roberts, Part-time Receptionist
Chanelle Schaffer, WeWo Music Director
Tom Schneider, Missions/Outreach Associate
Jessica Scovel, Assistant Director of CYF Ministry
Korland Simmons, Music Administrative Assistant
Janet Smith, Part-time Social Worker
Jaroslav Sorm, IT Manager
Gary Thompson, Receptionist; Wedding Coordinator
Kate Troy, Executive Assistant to Senior and Executive Ministers
Judy Tulin, Congregational Care Assistant
Siobhan Tull, All-Church Events; MarbleVision
Chris Whittaker, Jazz Revelation Music Director
Jerry Williams, Maintenance
Shana Wolfe, Business Office/Data

Board of Elders and Deacons

Elders
Stephanie M. Bailey
Dorothy Booker
Marcelle E. Doll
Wingate Jackson, Jr.
Sheila B. Moses
Eileen A. O’Connell
John E. Rorer, II
Gregory W. Walker
Clair J. Zak, Elder Emeritus

Deacons
Peter Barnett
Trenesa Danuser
T. Hunter Dare
Sandra Diaz
Ted Gregory
Richard Harper
G. Gregory Lozier
Robert L. Williams

Serving as Deacons to Intersections International:
Barbara Costigan
Marcia Fingal

Photography: Bob Estremera, Jay Johnson, Margery Westin
“For surely I know the plans I have for you, says the Lord, plans for your welfare and not for harm, to give you a future with hope.”

— Jeremiah 29:11